



Integrated care evaluation in shifting contexts:

Blending implementation research with
case study design in project SUSTAIN

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SUSTAIN CONSORTIUM**

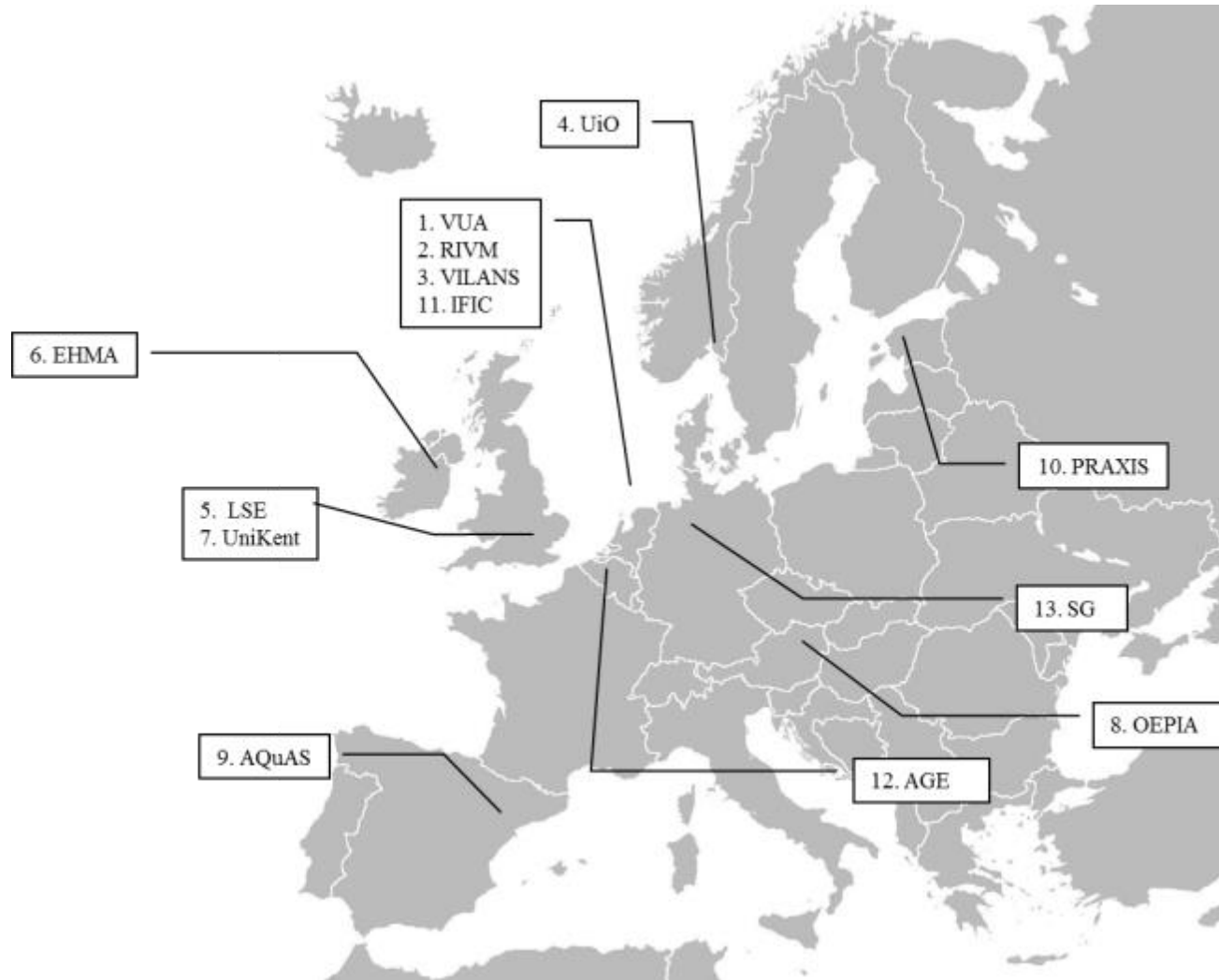
Introducing SUSTAIN

SUSTAIN:

Sustainable, Tailored Integrated Care for older people in Europe

- The SUSTAIN project was carried out between 2015-2019 by 13 partners from 8 European Countries.
- Funded by Horizon 2020
- The overall aim was to improve integrated care for older people and to maximise the potential for knowledge transfer and application across Europe

The SUSTAIN consortium



Challenges to health and social care systems

- Increasing number of people with (complex) health and social care needs
 - Complex needs require involvement of a large number of health and social care providers in the care process
 - Health systems for older people are often poorly planned and coordinated
- health and social care needs are commonly not sufficiently addressed



Integrated care to optimize health systems



Initiatives that proactively seek to structure and co-ordinate care for older people in home environments and improve health outcomes while constraining healthcare expenditures

Integrated care to optimize health systems



Proactive
assessment
of health and
social care
needs



Involvement
of older
people and
their informal
carers



Involvement
of
professionals
from multiple
disciplines



Coordination
of care to
ensure
continuity



Combination
of care-
related and
facilitating
interventions



CORE ELEMENTS INTEGRATED CARE

Challenges related to integrated care

- Differentiated application of integrated care – many diverse models and initiatives
- Evidence of the effectiveness is inconclusive
- Little knowledge of successful implementation
- Little knowledge of how to transfer successful initiatives to other regions and health systems (scale and spread)

SUSTAIN core domains



**Person-
centredness**



**Prevention-
orientation**



Efficiency



Safety

Overall approach: Evidence Integration Triangle (Glasgow 2013)

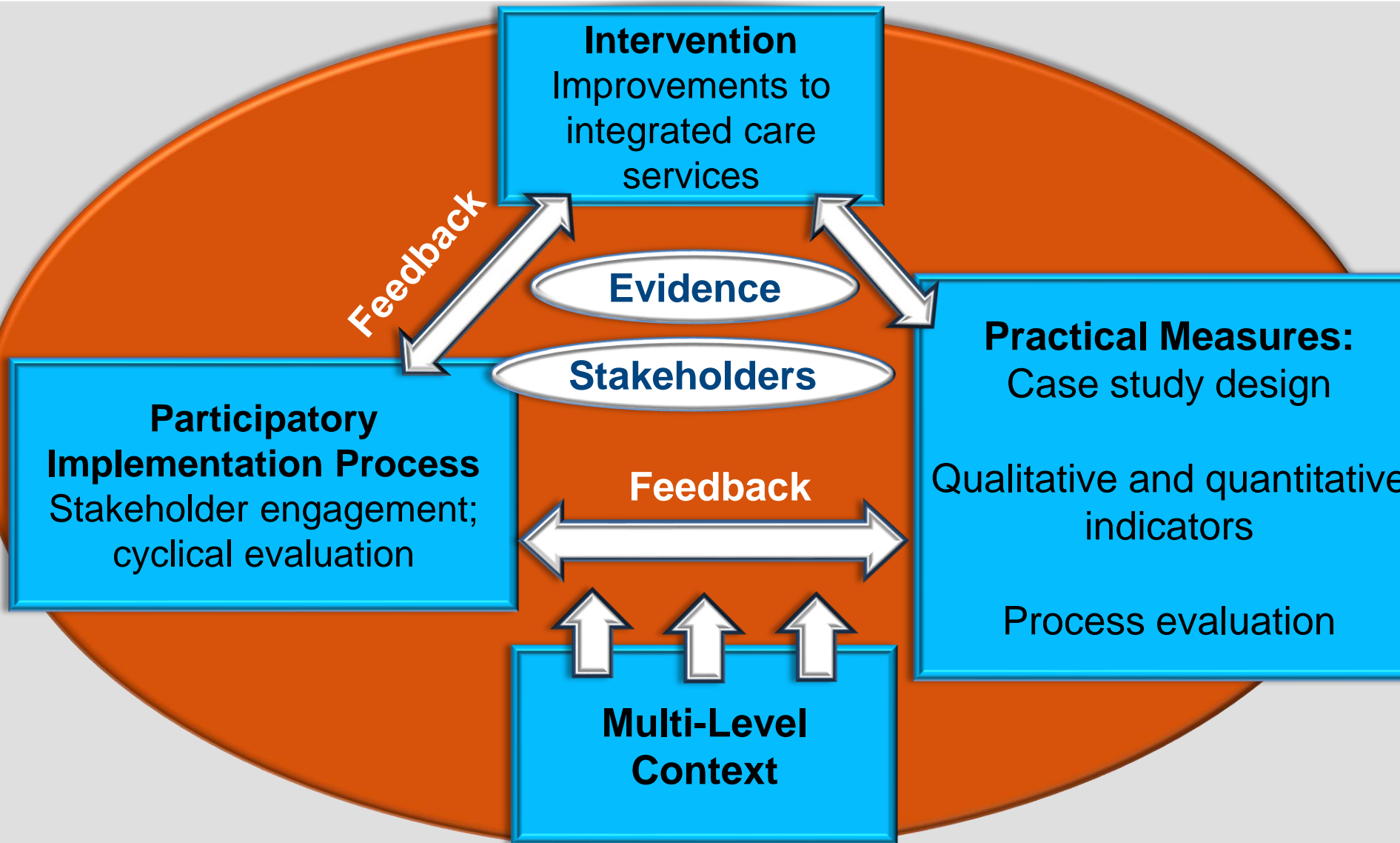


The intervention: tailored set of improvements to be implemented at the existing integrated care initiatives over a 18-month period

Participatory implementation process: collaboration of SUSTAIN partners with local key stakeholders attached to the fourteen integrated care sites to design and implement tailored sets of improvements

The set of **practical measures** will consist of a core set alongside a site-specific set of qualitative and quantitative indicators

Implementation Science Evidence Integration Triangle



Overall structure

Phase 1

Preparation

Preparative
activities to
improve
existing
integrated
care
initiatives



Phase 2

Implementation research to improve
existing integrated care initiatives at
selected sites

Design,
implementation
and evaluation
of improvements
of integrated
care initiatives



Overarching
analyses of
experiences of
all integrated
care initiatives



Phase 3

Translation to
products and
impacts

Roadmap
development

Phase 1: Preparation (6 months):

Stakeholder analysis at the 14 sites



Identification of
projects for
improvement

Initial assessments and stakeholder workshops



Development of
improvement
plan



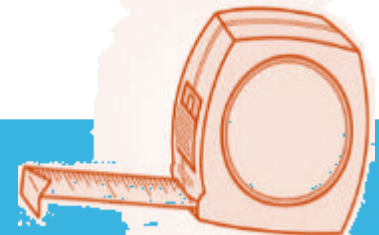
Setting up of
steering group



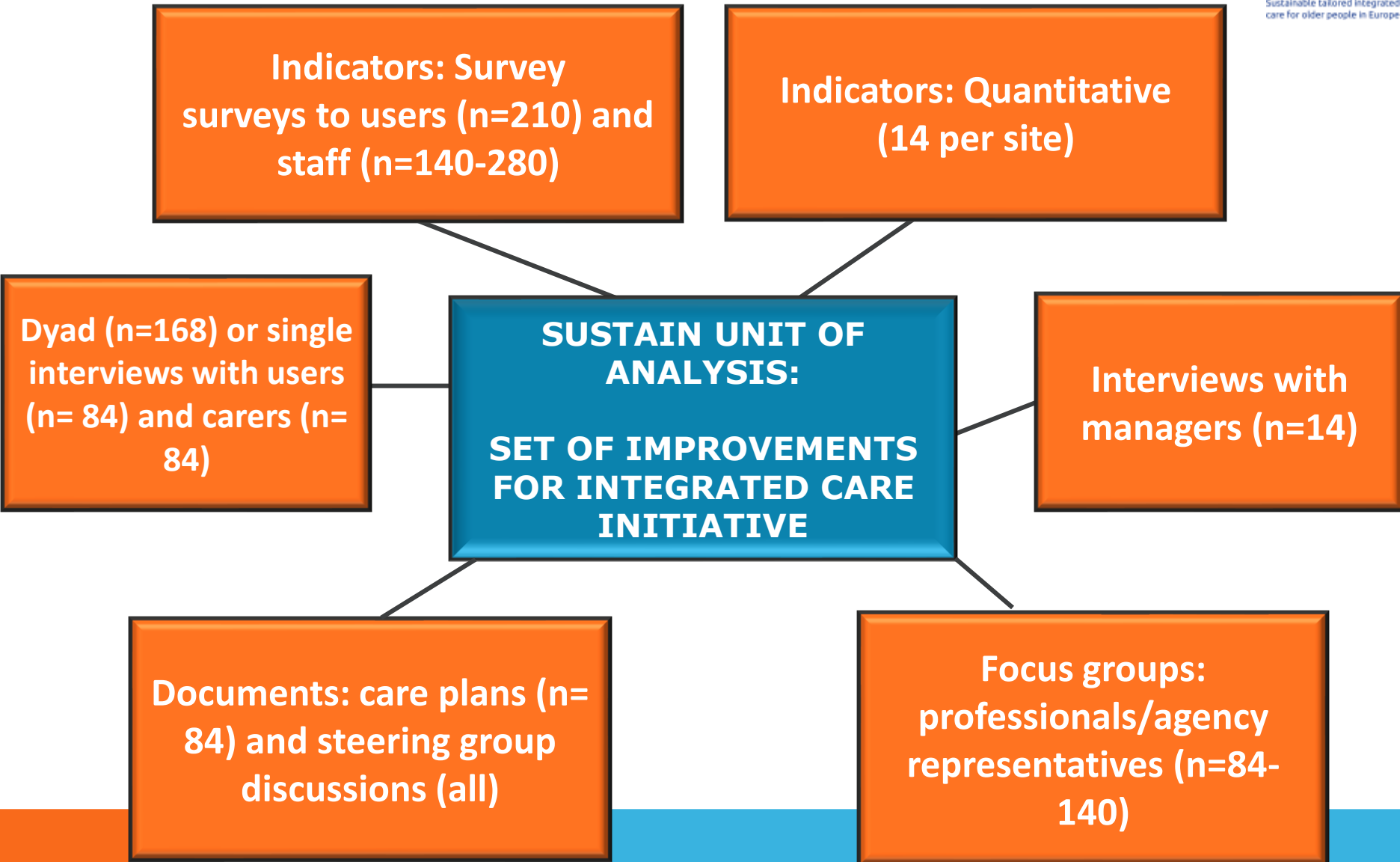
Establishing working
relationships



Develop evaluation
method and practical
measures



Phase 2: Implementation and Evaluation: Case Study Design (Yin 2003)



Indicators: Surveys

**Perceived Control of
Health Care(users)**



**Control over organising
health care, contacting
and communicating
workers, organising care
in the future**

**Person Centred
Experiences
of Coordinated Care
(users)**



**Goal setting,
independence and
empowerment, care
coordination, involvement
in decision making**

**Team Climate
Inventory
(professionals)**



**Vision, task orientation,
support for innovation**

Indicators: Quantitative

PERSON-CENTREDNESS

Users with a needs assessment
Care plans with activities already actioned or being actioned
Care plans shared across different professionals
Care plans shared across different organisations
Carers with a needs assessment

PREVENTION-ORIENTATION

Users receiving a medication review
Users received or receiving advice on medication adherence
Users received or receiving advice on self-management and how to maintain independence

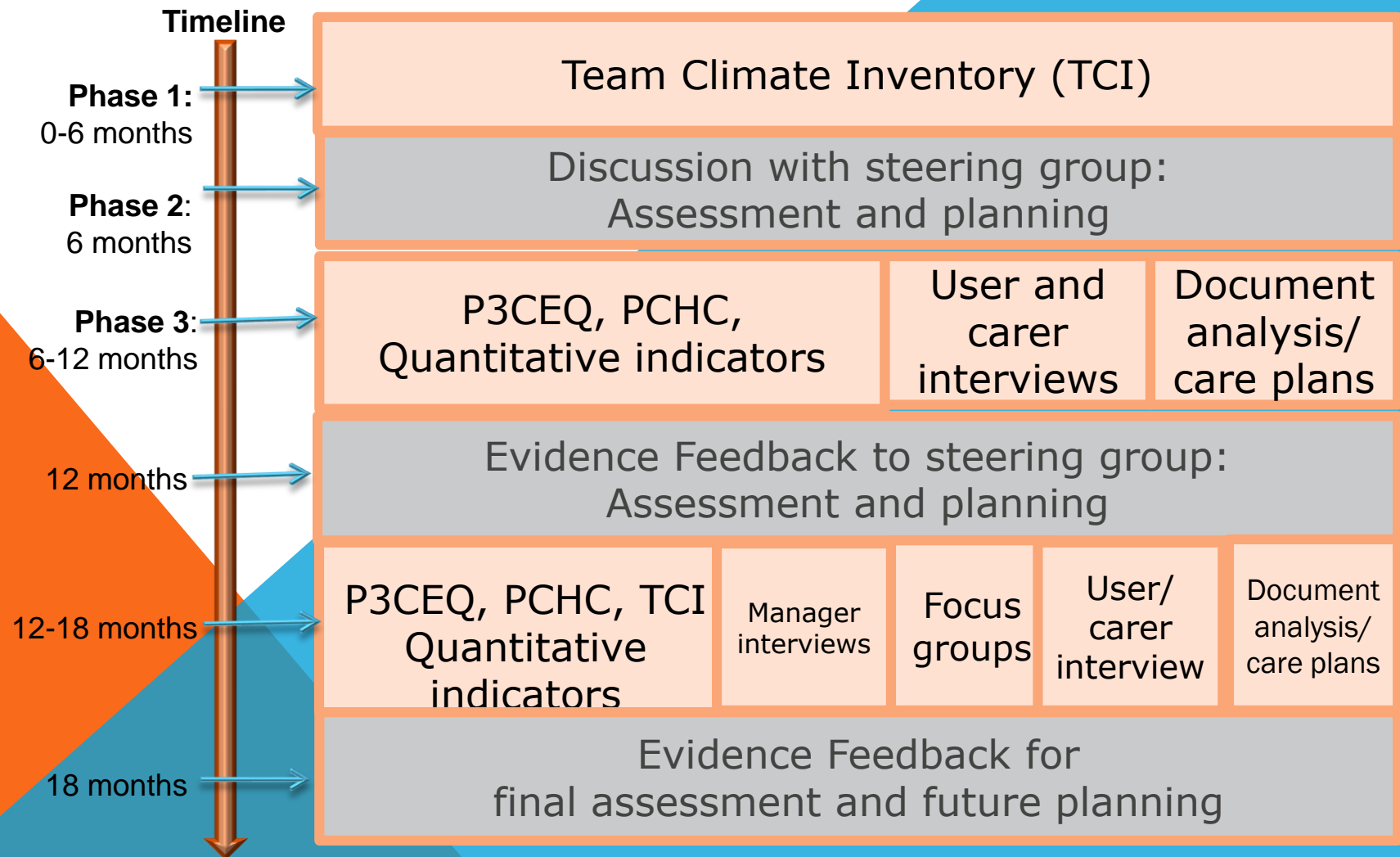
SAFETY

Users received safety advice (home security, falls prevention)
Users with falls recorded in the care plan

EFFICIENCY

Emergency hospital admissions of user (during evaluation period)
Length of stay per emergency admission of user (during evaluation period)
Hospital readmissions of the user (during evaluation period)
Staff hours dedicated to initiative (per staff member)

Overview of what was collected when



Overall approach to analysis (Yin 2009)

Step 1

All data sources analysed separately

Step 2

Data reduced to a series of thematic statements

Structured analytical frameworks and guidance for each data source provided

Step 3

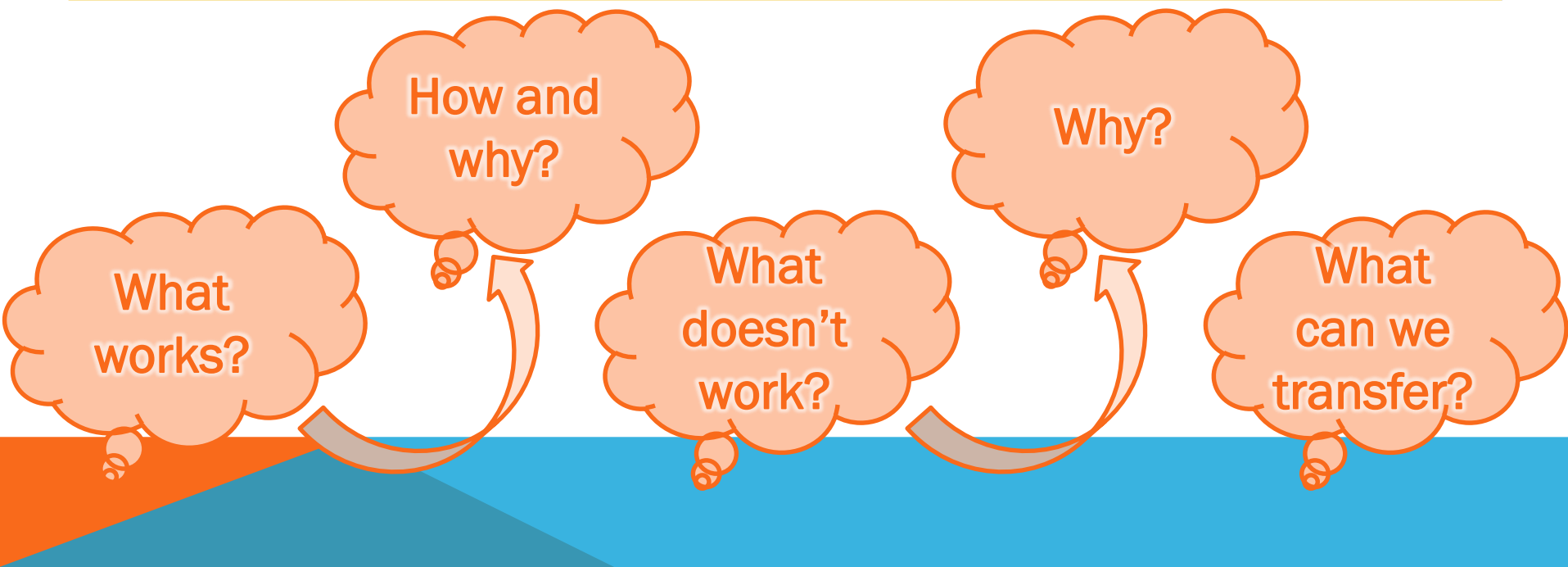
Pattern-matching across the data using the thematic statements and our propositions

Search for rival explanations

SUSTAIN propositions

Integrated care activities will maintain or enhance person-centredness, prevention orientation, safety and efficiency in care delivery

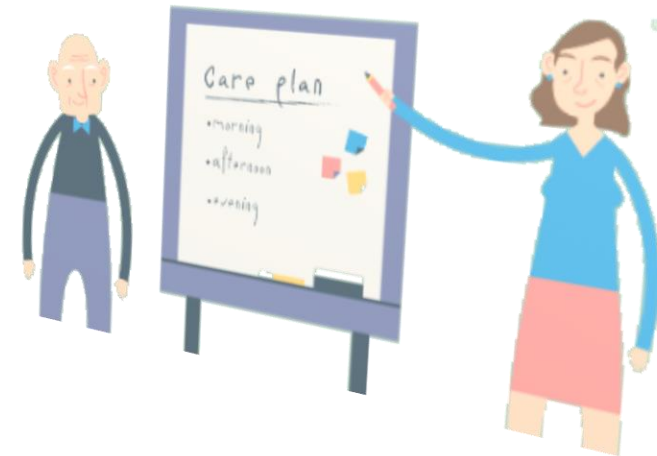
Explanations for succeeding in improving existing integrated care initiatives will be identified



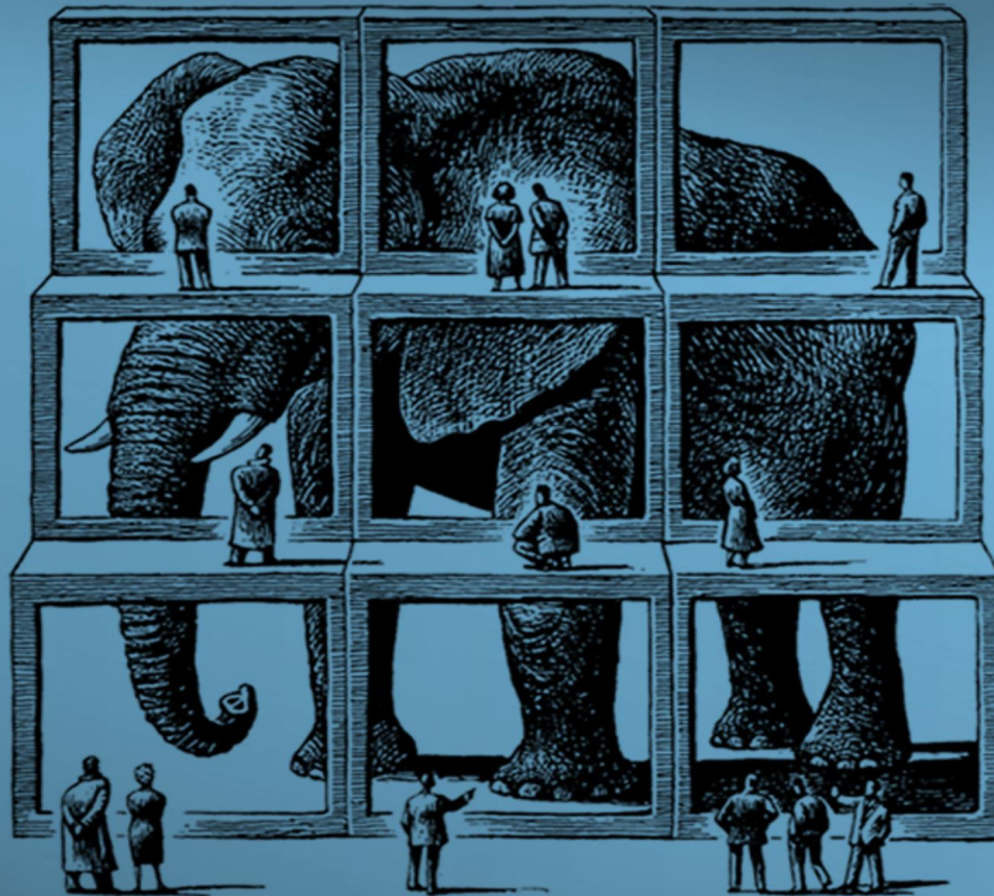
Accommodating the Methods



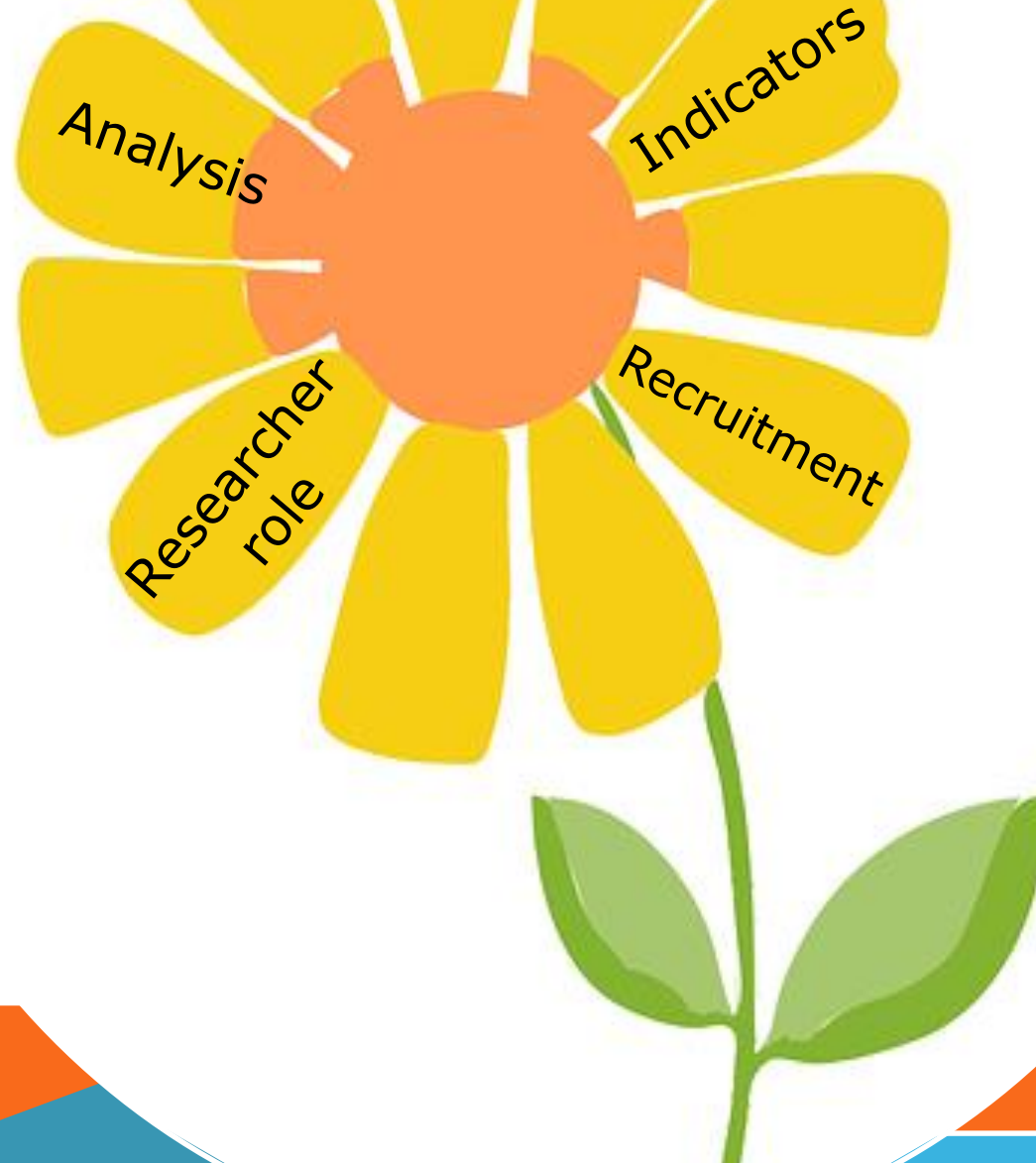
~~Practical
Measures~~



Context is all important



Complex interventions and the developmental nature of methods



**Test
and
Learn**

Phase 3: Knowledge Transfer, The Roadmap

Improved integrated care

**Solutions for implementation
issues**

Tips and tricks

**Indicators/data
collection tools**

Good practices

**Instruments to develop
improvement project**



Key Lessons Learnt and Recommendations

- We would advocate a participatory approach to evaluation designs, set within implementation research. This recognises the dynamic nature of integrated care implementation and keeps pace with its ebbs and flows, thereby strengthening the evaluation approach and potential for knowledge transfer
- Case study design proved to be highly useful and adaptable to the changes in evaluation requirements, variations between sites, and is pertinent to cross-European, comparative research

Key Lessons Learnt and Recommendations

- There is a clear need to employ innovative data collection techniques that step aside from traditional survey and interview approaches, towards methods that are interactive, engaging and experiential and take account of ageing
- Further research is needed to better understand and measure the relationship between resource and cost changes and integrated care. There needs to be a shift towards a more realistic and pragmatic perspective of what can be measured

Please visit our website:

www.sustain-eu.org



SUSTAIN
Sustainable tailored integrated
care for older people in Europe

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SUSTAIN is a cross-European research project
and stands for sustainable tailored integrated
care for older people in Europe. [Project information](#)

A European-wide collaboration

SUSTAIN is a cross-European project with thirteen partners from nine countries.

[Consortium partners](#)

SUSTAIN will work with fourteen initiatives in seven of these countries aiming to achieve integrated care for older people living at home and will support them in further improving their care.

[Integrated care sites](#)



Labels on map:

- U10
- VUA RIVM VILANS IFIC
- EHMA
- LSE UniKent
- PRAXIS
- SG
- OEPIA
- AGE
- AQuAS